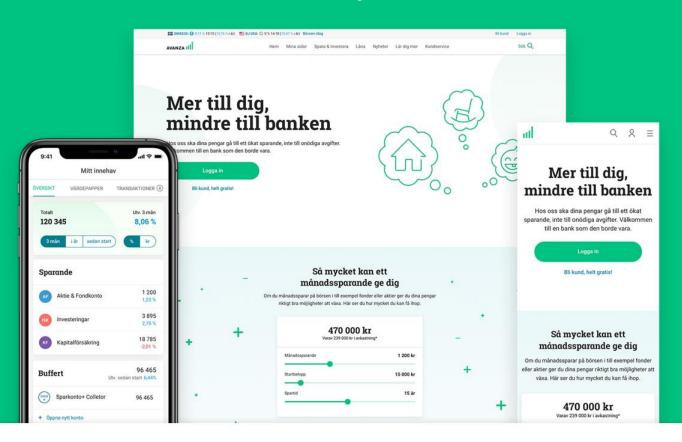
## Company presentation

February 2021





# Sweden's leading platform for savings and investments

- Founded in 1999
- Most satisfied savings customers in Sweden for 11 consecutive years
- 1,352,300 customers
- SEK 594 bn in savings capital
- 510 employees
- 5.8% market share of the Swedish savings market





## Customer satisfaction and employee engagement create shareholder value over time



#### Long-term targets

- Customer satisfaction & Employee engagement
  - · Growth in customers and savings capital
  - Scalability and cost efficiencies (top modern IT platform)



#### **Customer proposition**

- · Cheaper, better and simpler offering
  - · High user experience
  - · Broad range of product
- Information, education and decision-making tools



#### Growth potential

- Occupational pension business
- Focus on broader customer groups
- Strong potential in existing customer base



#### Revenues and costs

- More stable revenues through funds and mortgages
  - High scalability
  - Cost control vital



### High customer satisfaction

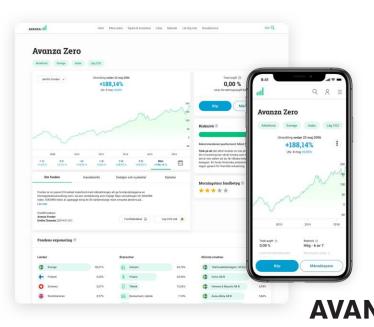
Creating a better future for millions of people

- Price leadership
- Wide range of products
- Decision-making tools
- Best customer service and user experience

## Customer promise – more to you, less to the bank

To give our customers a better return on

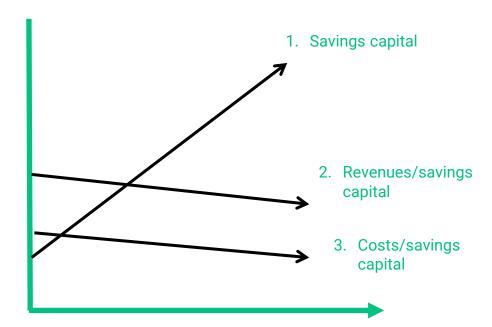
their savings than any other bank or pension company, due to low fees, better tools and education



### Growth strategy built on scale

#### 1. Growth in savings capital

- Customer satisfaction
- Innovation and user experience
- Customer growth
  - Net inflow



#### 2. Revenues/savings capital

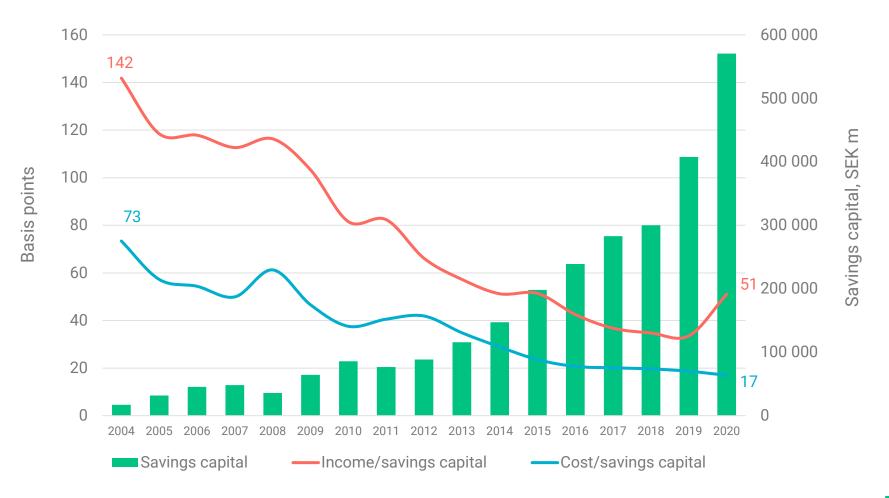
- No fixed fees
- Revenues mainly based on transaction fees, net interest income (NII) and distribution fees from mutual funds
- NII and transaction revenues tend to be inversely correlated

#### 3. Costs/savings capital

- Mainly fixed costs, tight cost control
- High scalability
- Aim of a cost/savings capital of 16 bps



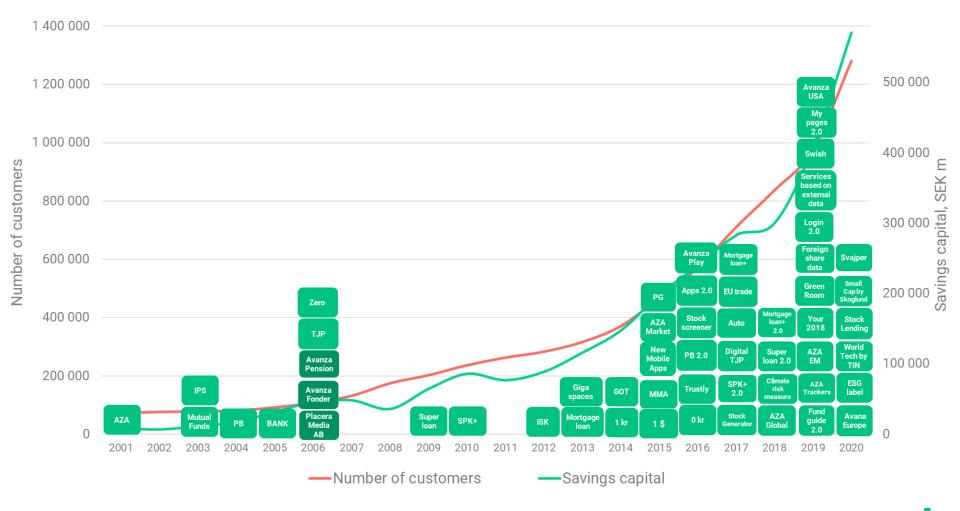
#### Leading cost position



In 2018, cost/savings capital exclude the Swedish Financial Supervisory Authority's administrative fee of SEK 35 million on Försäkringsaktiebolaget Avanza Pension.



### A history of growth built on innovation





#### In-house development by 24 teams

#### **Customer journey**

Activate

Follow & Improve Find & get help

Design system

Transferring funds

#### **Products**

Interest rate Funds

Trading

Trading data & Decision-support tools

Endowment insurance Pension

Mortgages

#### Business platform

BO transformation Become a customer

Being a customer

Cash

Pension platform

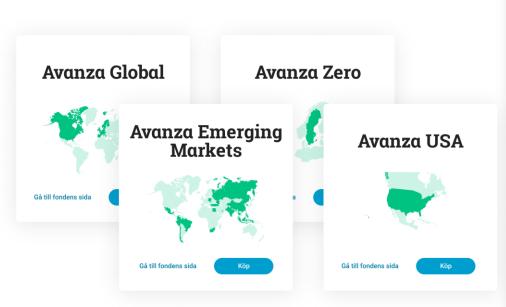
#### Technical platform

User interface platform Data platform Delivery platform Open banking Trading Platform Service platform

Performance testing



Launches to make Avanza more relevant for a broader audience

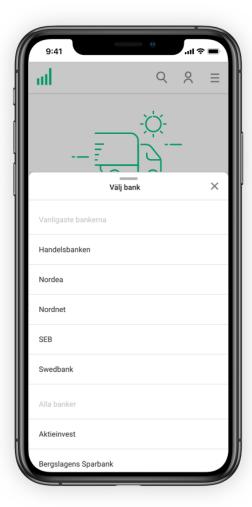






### Customer value with real open banking

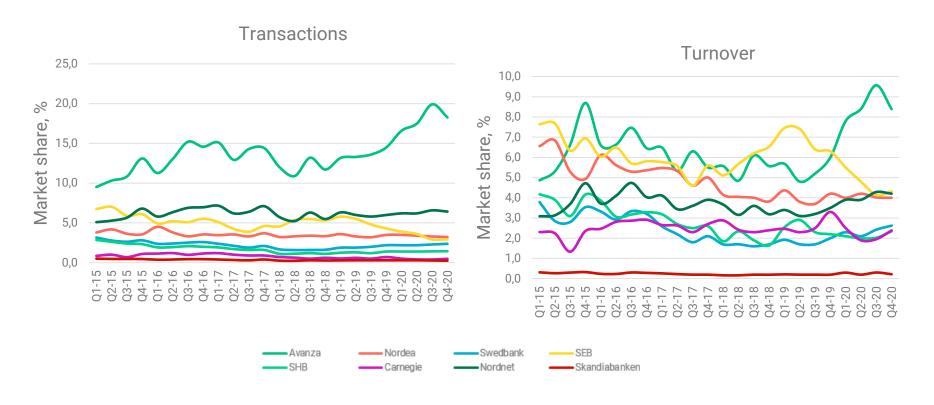








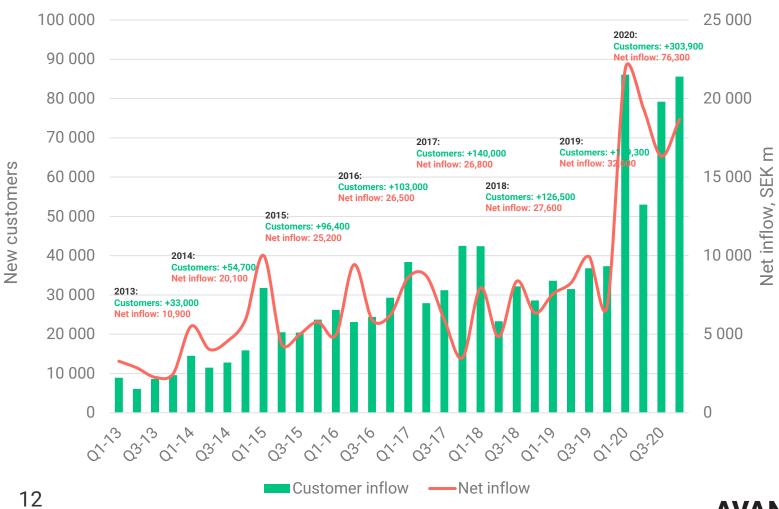
# Largest Swedish participant in stock market transactions on Nasdaq OMX and First North



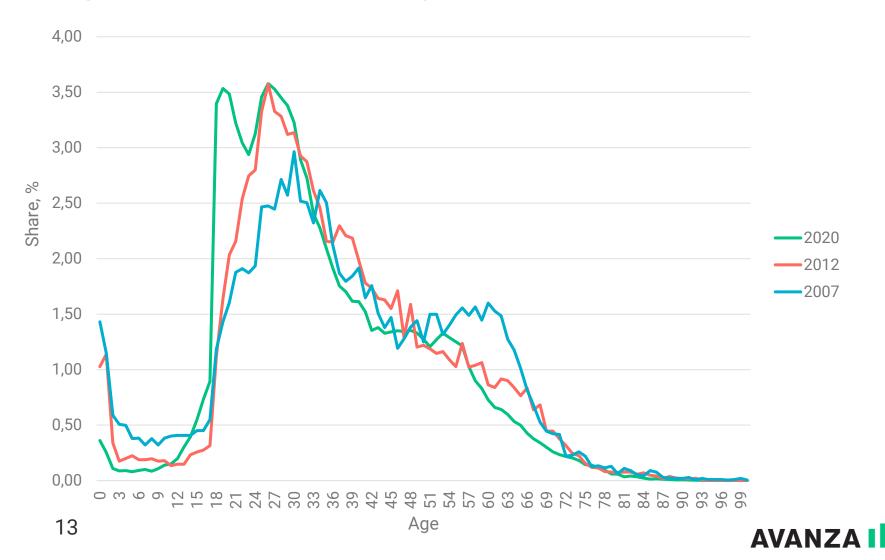
Market share of 18.3% in terms of transactions and 8.4% in turnover in O4 2020



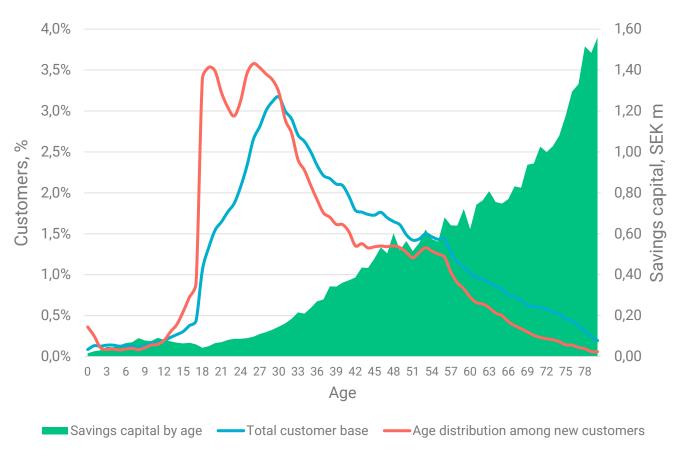
## **Customer growth drives net inflow**



## Age distribution among new customers



## Strong long-term potential in existing customer base

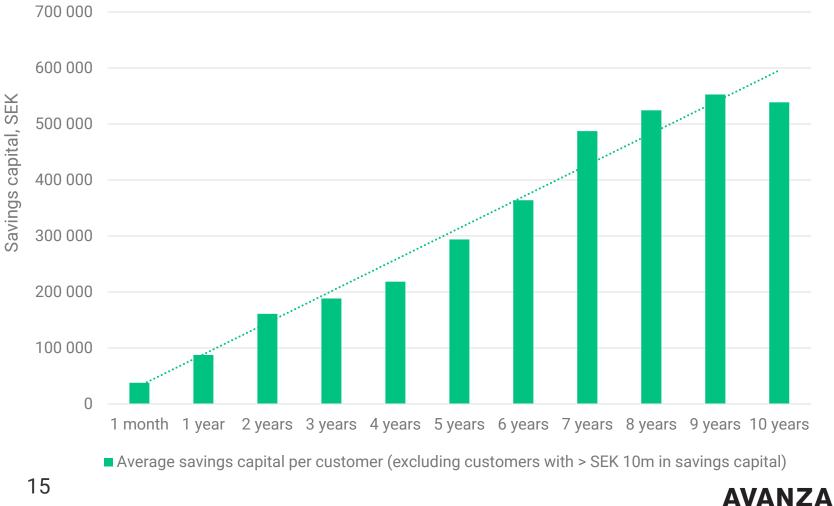


#### **Market penetration**

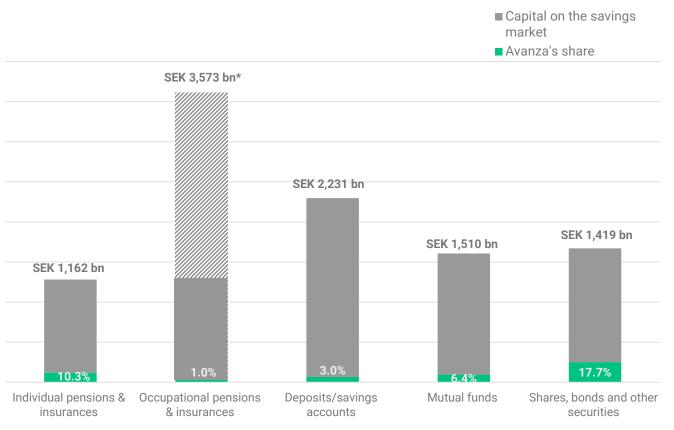
- Total share of Swedish savings market: 5.8% as of Q4 2020
- Total share of Swedish population:
   11.5% as of 1 November 2020
  - · ages 20-29: 20.8%
  - ages 30-39: 22.1%
  - ages 40-49: 16.5%
- Highest penetration in urban areas.
  Stockholm region, snapshot
  (Women/Men) as of 1 November 2020:
  - ages 20-29: 21%/31%
  - ages 30-39: 24%/34%
  - ages 40-49: 18%/27%
  - ages 50-59: 15%/20%
  - ages 60-69: 11%/15%



### Savings capital grow by number of years at Avanza



# Significant growth potential with a 5.8% market share of the Swedish savings market

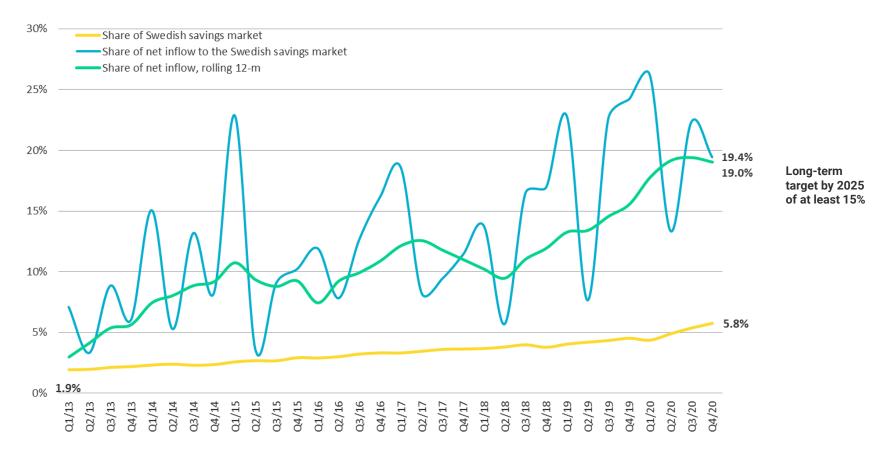


- The Swedish savings market SEK 9,894 bn
- Annual market growth of on average 8% last ten years
- An estimated 80% of the Swedish population saves in funds and around 20% own shares



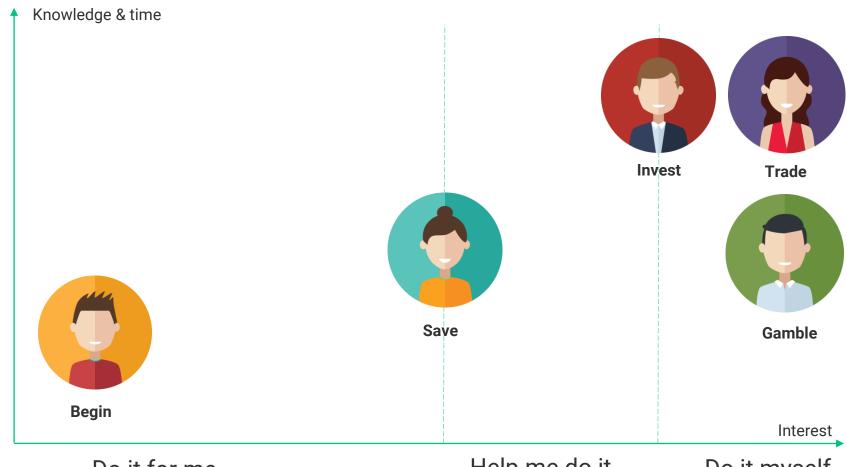
<sup>\*</sup> Divided into traditional life (2/3) and unit-linked (1/3) insurance

# Market share of 19.0% rolling 12M of net savings on the Swedish savings market





## Growth potential in broader customer groups



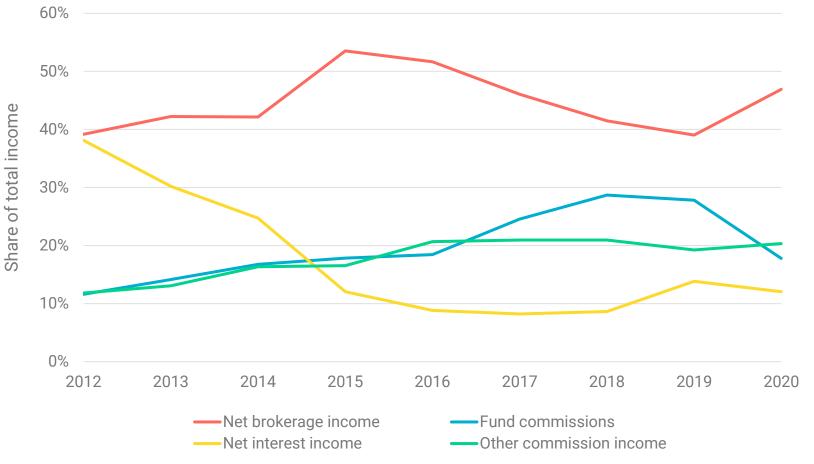
Do it for me

Help me do it

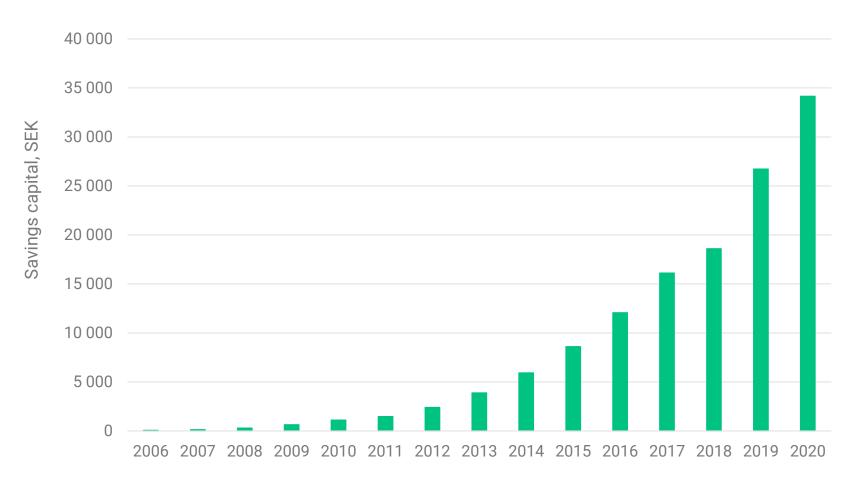
Do it myself



## Strategy for more recurring income



## Strong growth in occupational pension



## Growth drivers in the Swedish savings market

- Digitisation and open banking create new needs and customer behaviours
- More reasons for customers to take responsibility for their own savings
- Increased focus on sustainable investments
- Our focus is on attracting new and broader customer groups as well as keeping current customers happy
  - Product innovation and evolution
  - User experience increasingly important
  - Price remains important



### As always... key success factors for Avanza

- Customer satisfaction keep the No 1 position
- Continuous growth in both number of customers and volume
- Create possibilities for continued strong innovation



Employee engagement key

## **Appendix**

Operations	24-26
Financials	27-35
Balance sheet data	36-38
Contact details	39



## Target fulfillment 2020

Long-term targets	Outcome 2020	Comments
Sweden's most satisfied savers according to Swedish Quality Index	√	Achieved in 2020 for the eleventh consecutive year
Engaged employees, eNPS of at least 45, raised to 50	69	Record-strong ambassadorship
Market share of least 15 per cent R 12M of the total net inflow to the Swedish savings market 2025	19,4%*	Almost every fifth savings krona ends up on the Avanza platform
Market share of 7% 2025	5,4%*	Well on track to achieve the target
Return on equity of 25-30%	57	Highlight profitability and the effective management of the balance sheet
Increased share of capital in sustainable investments	√	A lot of improvements done during the year to make it easier to save sustainably
Be regarded as the leading sustainable brand and the natural choice for sustainable savings	√	Regarded as the financial company in Sweden with the highest reputation (Kantar Sifo)
Increase share of female new customers to 50%	39	Not achieved despite record high number on new female customers
Organisation with parity between women and men	47	Measured in Group Management and among employees with personnel responsibility

<sup>\*</sup>As per 30 September 2020

#### Long-term targets by 2025

The targets are focused on customer satisfaction and employee engagement, but also on growth in savings capital and sustainability

#### **Satisfied customers:**

Sweden's most satisfied savers according to SQI's (Swedish Quality Index) annual award

#### **Engaged employees:**

eNPS (Employee Net Promoter Score) of at least 50, raised from 45

#### Long-term value growth:

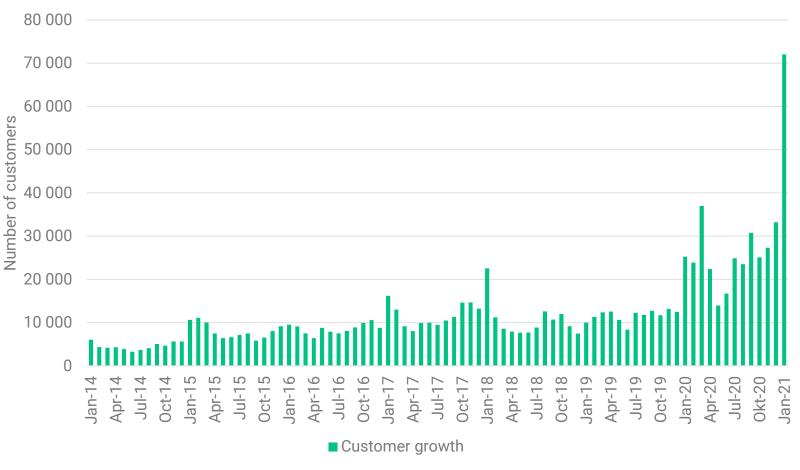
- Market share of at least 15 per cent of the total net inflow to the Swedish savings market 2025
- Market share of nearly 7 per cent of the Swedish savings market by the end of 2025
- Return on equity of 25-30 per cent
- Dividend of at least 70 per cent of the profit of the year

#### **Sustainability:**

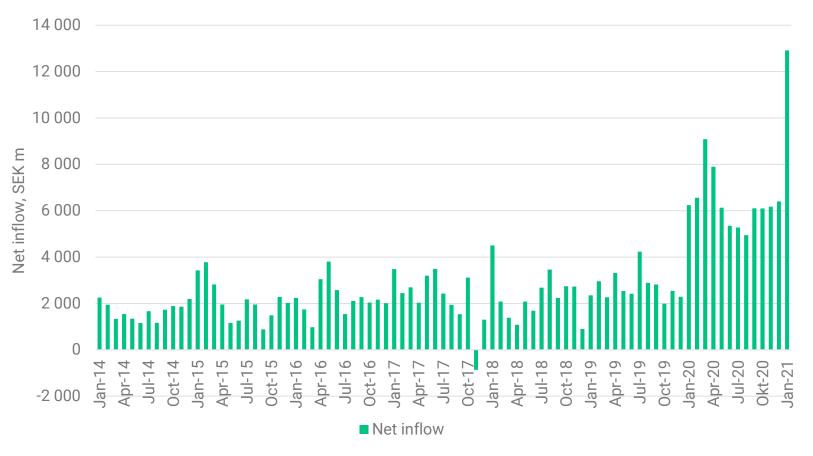
- Increased share of capital in sustainable investments
- Be regarded as the leading sustainable brand and the natural choice for sustainable savings
- Increase the share of female to 50 per cent of new customers
- · Organisation with parity between women and men
- Become climate positive



### Customer growth of 72,000 in 2020 (+185% Y/Y)



## Net inflow of SEK 12,900m in 2021 (+107% Y/Y)



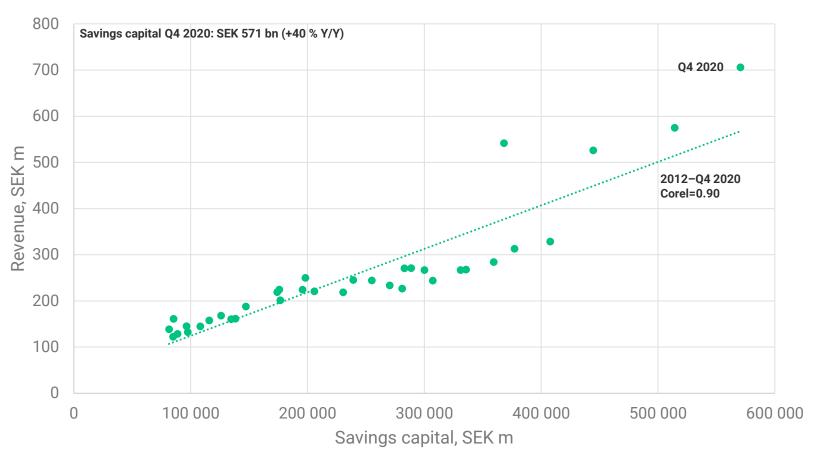
<sup>\*</sup> Net outflow in November 2017 is explained by a few withdrawals amounting to SEK 2,200m, connected to customers' M&A activities.

27

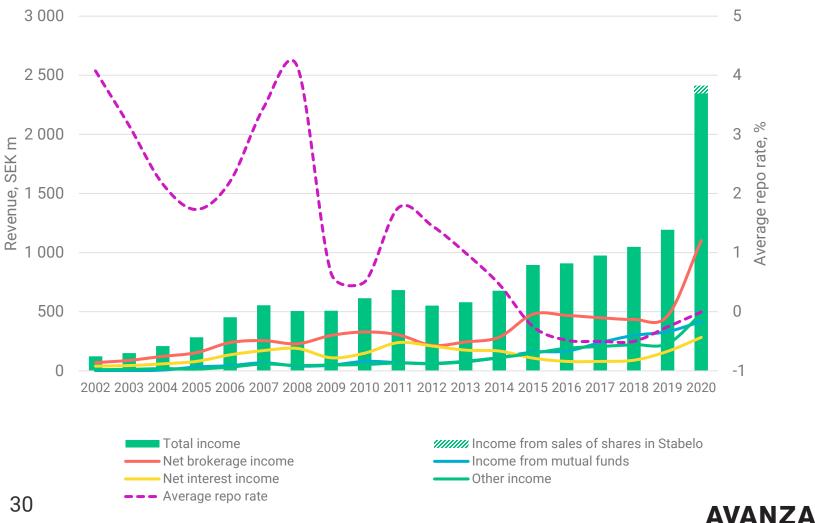
## Financial overview

	Q4 20	Q3 20	Δ%	Q4 19	Δ%	2020	2019	Δ%
Operating income, SEK m*	706	575	23	329	115	2,349	1,193	97
Operating expenses, SEK m**	-221	-177	25	-187	18	-763	-666	15
Operating profit, SEK m	486	396	23	140	247	1,576	520	203
Operating margin, %	69	69	0	43	26	67	44	24
Income to savings capital ratio, %	0.52	0.48	0.04	0.34	0.19	0.51	0.34	0.17
Costs to savings capital ratio, %	0.16	0.15	0.02	0.19	-0.03	0.17	0.19	-0.02
ROE, %	58	55	2	26	32	57	27	30
EPS, SEK	2.70	2.15	26	0.79	243	8.66	2.94	195

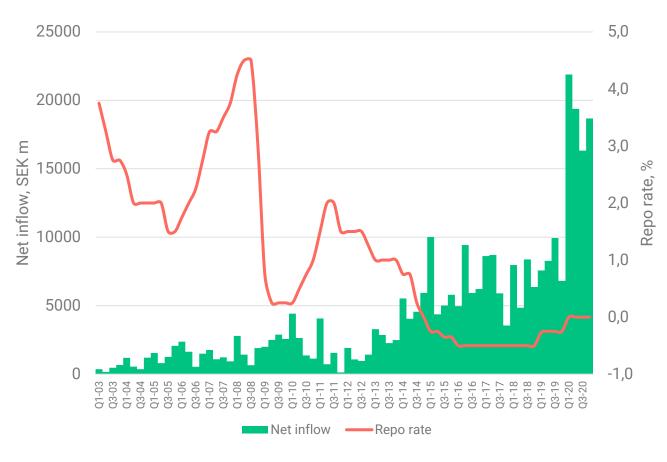
# Relationship between long-term savings capital growth and revenue growth



### Long-term revenue development



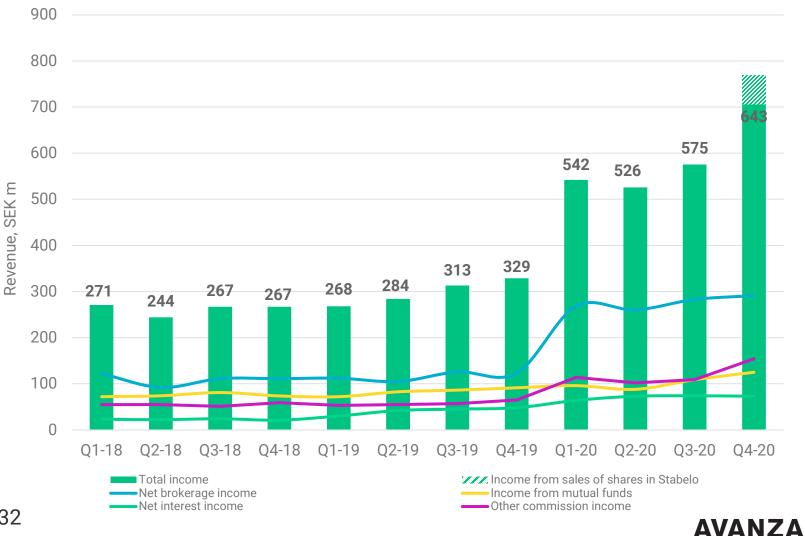
# Historical correlation between low market rates and growth



- Historical negative repo rate between 2015 and 2019. Repo rate raised to 0.00% on 8 January 2020
- Low repo rate creates a good growth environment but puts pressure on NII (100 bps repo rate change affects NII by around SEK 400 m at Q4-20 volumes)



### Quarterly revenue development



## Income split 12M 2020

	SEK m	% of income	% of specific savings capital	% of total savings capital
Shares, bonds, options (transactions)	1,102	50	0.42	0.24
Mutual funds	418	19	0.34	0.09
Net interest income <sup>1</sup>	283	13	0.37	0.06
Other <sup>2</sup>	415 <sup>*</sup>	19		0.09
Total	2,219 <sup>*</sup>	100	0.48	0.48

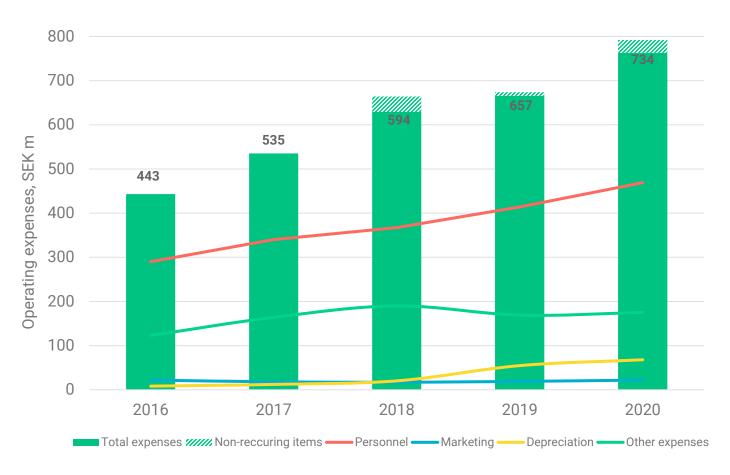
<sup>1)</sup> Based on deposits

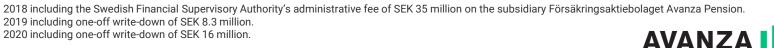


<sup>2)</sup> Corporate finance fees, foreign exchange, AZA Markets, subscription and advertising income, additional services

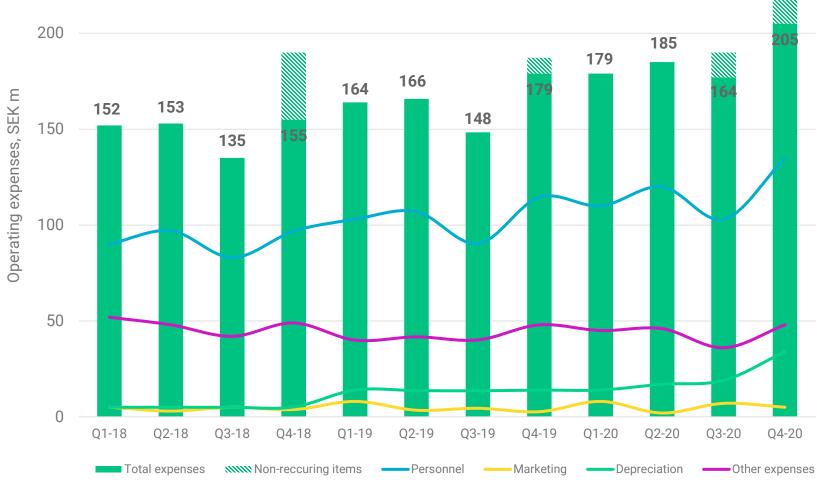
<sup>\*\*</sup> Excluding SEK 63m associated with reduced holding in Stabelo.

### Annual cost development





### Quarterly cost development



Q4 2018 including the Swedish Financial Supervisory Authority's administrative fee of SEK 35 million on the subsidiary Försäkringsaktiebolaget Avanza Pension. Q4 2019 including one-off write-down of SEK 8.3 million.

Q4 2020 including one-off write-down of SEK 16 million.



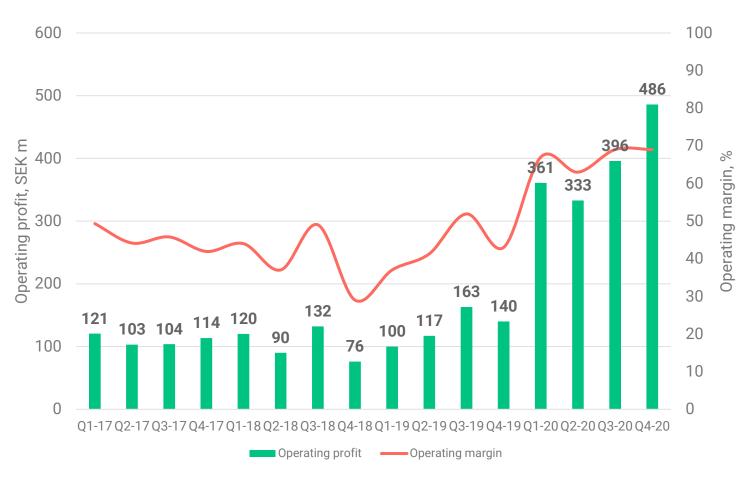
#### **Costs 12M 2020**

	SEK m	% of total costs	% of total income
Personnel	-469	61	20
IT	-83	11	4
External services	-38	5	2
Marketing & Sales	-22	3	1
Depreciation*	-84	11	4
Other	-67	9	3
Total costs before credit losses	-763	100	32
Credit losses, net	-4		
Profit/loss from participations in associated companies	-6		

<sup>\*</sup>Including one-off write-down of SEK 16 million.



## Operating margin of 69% in Q4 2020



#### Balance sheet, 31 December 2020

Assets	SEK m	Liabilities & equity	SEK m
Lending to credit institutions*	3,945	Deposits	43,987
Lending to the public	16,287	Liabilities in insurance operations	155,933
Bonds	25,572	Other liabilities	1,684
Assets in insurance operations	155,931	Subordinated liabilities	-
Other assets	3,040	Equity	3,172
Total assets	204,775	Total liabilities and equity	204,775

#### Comments

- Mainly self-financed through shareholders' equity and customer deposits
- Surplus-liquidity of SEK 31,147m invested in covered bonds, at the Riksbank and O/N (including SEK 1,630m deposits in client fund accounts)



<sup>\*</sup> Incl. balances at central banks and treasury bills eligible for refinancing

## Capital surplus for the Group

SEK m	31 December 2020
Shareholders' equity	3,172
Solvency capital	1,794
Less non-distributable solvency capital	-294
Subordinated loan	-
Additional value adjustments	-7
Intangible assets and deferred tax receivables	-82
Own funds before dividend adjustment	4,583
Capital requirement Pillar 1	-2,225
Buffer requirement	-224
Capital requirement Pillar 2	-286
Capital requirement	2,735
Capital surplus before dividend	1,849
Capital surplus per share, SEK	11.93
Total capital ratio (consolidated situation), %	24.4

## Historical financial key data 2001 – Q4 2020

is available in Excel at:

avanza.se/keydata

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